



**United Nations Development Programme  
Country: United Arab Emirates**

**Memorandum of Amendment III  
Project Document “Promoting Low Carbon Development in Dubai”**

Since the Project Document to the project ‘Promoting Low-Carbon Development in Dubai’ (“Project Document”) was signed on January 17<sup>th</sup> 2011, and the Memorandum of Amendment I, signed in September 2011 and the Memorandum of Amendment II, signed in April 2013, further areas of collaboration have been identified, necessitating amendments to the Project Document. This Memorandum of Amendment III outlines these changes and serves as official acknowledgement of the changes by the parties to this Agreement, namely the Dubai Supreme Energy Council (“DSCoE”), the Dubai Carbon Centre of Excellence (“DCCE”) and UNDP UAE.

<b>Project Title:</b>	<b>Promoting Low-Carbon Development in Dubai</b>
<b>UNDP Strategic Plan (SP) Outcomes:</b>	<b>SP Outcome 61:</b> National and sub-national capacities are strengthened to assess, access, combine, and sequence financial instruments and/or market mechanisms with policy instruments to support environmental management. <b>SP Outcome 62:</b> National and sub-national capacities are strengthened to mainstream climate change policies into national development plans.
<b>Expected CP outcome:</b>	<b>CP Outcome 7:</b> Enhanced capacity of federal and sub-national governments in implementing the National Environmental Action Plan and enforcement of environmental regulations (related to Goal 3 of the Country Programme Document: environment for sustainable development).
<b>Expected Project Outputs:</b>	The project objective is to strengthen the capacity of the Dubai Carbon Centre of Excellence (DCCE) to fulfill its potential in the area of carbon finance, and to ensure sustainable development in Dubai is improved through integrating climate change into development planning and implementation processes, assisting Dubai to become the lowest-carbon economy in the region. Output 1: Enhanced ability of DSCoE and DCCE stakeholders to access global carbon markets. Output 2: Development of CDM project pipeline. Output 3: Development of Integrated Territorial Climate Plan for Dubai supported by the Territorial Approach to Climate Change Facility.
<b>Executing Entity:</b>	UNDP Country Office United Arab Emirates
<b>Implementing Agencies:</b>	Dubai Supreme Council of Energy / Dubai Carbon Centre of Excellence (DCCE)

## **A. Introduction**

1. Acting on a decision of the Supreme Council of Energy (SCoE) of Dubai on 26 October 2009, three mainly Dubai Government majority-owned entities – the Dubai Electricity & Water Authority (DEWA), Dubai Aluminium Company (DUBAL) and the Emirates National Oil Company (ENOC), as well as a private environmental consultancy company, ISTIDAMA, jointly founded the Dubai Carbon Centre of Excellence (DCCE) in April 2011 with technical support from UNDP. DCCE is a Private Joint Stock Company (PJSC), with an issued capital of approximately US\$2.2 million and with each of the Founding Shareholders holding an equal share of the Company.
2. The role of DCCE is to facilitate Dubai's transition to a low-carbon economy, promote Dubai's efforts to sustainable development and share national and regional best practices with the international community. It also symbolises Dubai's capacity to contribute to the global response to the climate change challenge.
3. UNDP's climate change strategy aims to assist countries to scale up mitigation and adaptation action to successfully meet the climate change challenge and to achieve the MDGs in the context of a changing climate. Through the development of new partnerships, planning tools, public policies and financial instruments, markets will be transformed and investment catalysed in lower-carbon and climate-resilient initiatives.
4. Through the 'Promoting Low-Carbon Development in Dubai' project, UNDP is assisting the DCCE fulfill its role to achieve Dubai's goal of becoming the lowest-carbon economy in the region.
5. Building on the successful partnership between UNDP, the Dubai Supreme Council of Energy (DSCoE) and Dubai Carbon Centre of Excellence (DCCE) in the implementation of the outputs 1, 2 and 3 of the project "Promoting Low-Carbon Development in Dubai" and UNDP's support of DCCE's mission to become a recognized world-class centre of excellence for emissions reductions, the parties have expressed willingness to continue and expand their collaborative efforts and to add more activities under Output 3. The project will be implemented according to UNDP's National Implementation Modality (NIM) as per management arrangement stated in the project document signed in January 2011. In particular, DCCE will remain responsible for the implementation and execution of the activities contemplated by the Project Document, as amended.
6. With respect to the Project Board (PB) comprised of UNDP, DSCoE and DCCE representatives, the Parties recall that the PB retains the overall responsibility for the substantive and financial steering of the Project. Accordingly, the Parties further agree to hold a meeting before 31 January 2014 to approve the Annual Work Plan, revised project budget and accordingly the budget for the project implementation cost to be transferred to UNDP and disbursed as per NIM guidelines making maximum use of national recruitment and procurement procedures.. As a result, an Annual Work Plan (AWP), Budget and Cost Sharing details will be annexed to this document, no later than 31 January 2014.

## **B. Continued Collaboration**

7. The Dubai Supreme Council of Energy identified the need to actively promote the efforts of the Emirate towards low-carbon development on a national and international level.
8. The DCCE, in its role as driver for sustainable development of the Dubai emirate, has access to all relevant stakeholders, knowledge of initiatives and the internal capability.
9. The UNDP identified areas of collaboration to advocate Dubai's transition to a low carbon economy and share existing success stories in the region and with the rest of the international community.

### C. Amendments to Project Document

The Parties have agreed to modify the Project Document, as amended, as follows:

10. For the Output 3, "**Advocacy, Knowledge Sharing and Exchange of Experience**", in addition to the changes in the Addendum II, signed on May 13, 2013 two additional activities are hereby added, one at the GCC sub-regional level & regional level and another on the national level:

- a. **Activity 3: Geographic Expansion of the 'State of Energy Report'**, expansion of the Knowledge Product published in its first edition on October 22<sup>nd</sup> 2013 as 'State of Energy Report: Dubai 2014' and foreseen as yearly edition, to:
  - i. Develop additional country level publications
  - ii. Evolve and merge these country-level publications into one regional edition for the entire Gulf Cooperation Council (GCC) states
  - iii. Expand this regional edition further to include other states, beginning with the Arab States, and by including more states annually moving towards the development of a global outlook (planned for 2017 onwards)
- b. **Activity 4: Development and Implementation of the Youth Engagement Programme: The Carbadors (Carbon Ambassadors)**

Due to the numerous activities linked to Sustainable Development in the UAE in conjunction to key thematic areas such as energy, water, waste and urban communities, in line with the Green Economy for Sustainable Development policy launched by HH Sheikh Mohammed Bin Rashid Al Maktoum, Vice President and Prime Minister of the UAE and Ruler of Dubai, the UAE Vision 2021 which aims to see the UAE rank amongst the best living environment on the occasion of the Country's Golden Jubilee, and in line with the pragmatic activities of the Dubai Integrated Energy Strategy 2030 (DIES2030), the Carbon Ambassador Programme aims to involve university students in a voluntary collaboration with the UAE activities to nourish a culture of sustainable development, provide free training opportunities and capacity building in fostering tomorrow's workforce of leaders.

The Carbadors, is an Empowerment Programme aimed at University Students who wish to get involved in Sustainable Development, and more specifically in low-carbon development. Carbadors refers to a collaborative programme of workshops, public awareness campaign, empowerment programme, that enables young people to consciously interact with personal, local and global perspectives. The programme will consolidate a compendium of volunteers that have achieved training and certification at No Cost and can participate in events, activities, projects and more after they complete their studies. The programme will select up to 40 students annually and grant them access to all available trainings and events. The Themes will be: Sustainability, Carbon Emissions Reduction, Mitigation and Adaptation.

This programme will be implemented in partnership with UNDP country office in the UAE and as part of promoting low carbon in Dubai. It comes hand in hand with the new UNDP strategic

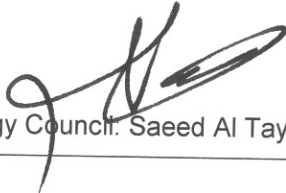
plan 2014-2017, giving a major focus on the youth and their involvement in promoting climate change and ensuring their participation and voice in pursuit of equitable access to energy, development and resources. Also, for them as youth to be the agents of their own development.

Young people are increasingly aware of what the transition to low carbon growth, its effect on them and what it requires to face the challenges and opportunities resulting from the shift.

11. With regard to project duration, the Project Document stipulates a start date to the 'Promoting Low Carbon Development in Dubai' project of October 1st 2010 and an end-date of September 30th 2012. The Project Document was however, signed on January 17th 2011 and DCCE subsequently requested a project start-date of April 1st 2011. Given that advocacy and experience sharing activities will take place throughout 2014, UNDP; DSCE, and DCCE agree to extend the end-date of the project until December 31st 2014. This end-date can later be extended based on mutual agreement of DSCE, DCCE and UNDP.
12. The revised approach outlined above is intended to extend this project agreement for 'Promoting Low-Carbon Development in Dubai' by advocacy, knowledge sharing and experience exchange, with additional activities and cost, as stated above.

Agreed and Signed by the Parties on this 10<sup>th</sup> December 2013 in New York.

Agreed by the Dubai Supreme Energy Council: Saeed Al Tayer, Vice-Chairman



Agreed by UNDP UAE Country Office: Sayed Aqa, UNDP Resident Representative



Agreed by Dubai Carbon Centre of Excellence (DCCE): Waleed Salman, Chairman

